



Future-fit business operations



Project Development Review

The Opportunity







PD Review - Background and Introduction

- *What?* - Streamline the development process
- *Why?* - It's costing more and more money, and also time
- *How?* - Mix industry/NZTA in three work streams
- *When?* - Implemented Spring 2012





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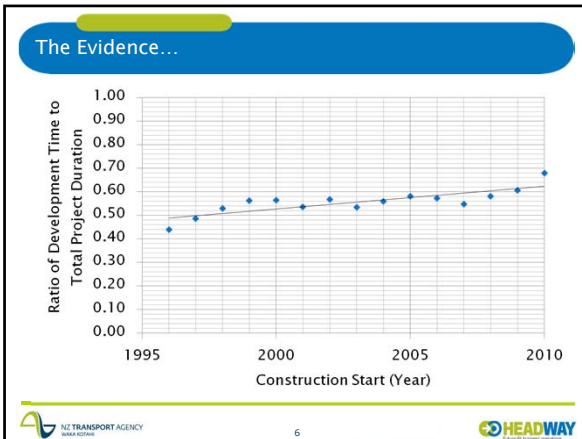



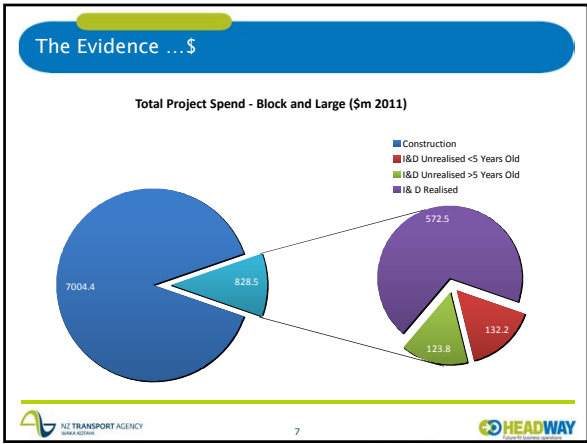
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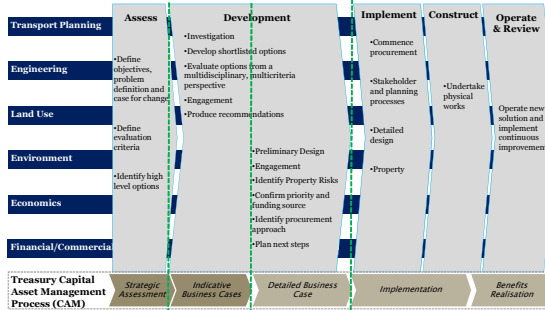
- ### PD Review - What are we going to do?
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- Value driven
 - Less Bureaucratic
 - Better Clarity
 - Faster (not the objective, but a likely bi-product)
- NZ TRANSPORT AGENCY
HEADWAY

- ### PD Review - How are we going to do it?
- 3 work-streams:
1. Our process is too complicated
 2. Our manuals and guides are too complex
 3. We can do better at consenting and engagement
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- NZ TRANSPORT AGENCY
HEADWAY

PD Review – Principles of a Straw-man to Debate

1. Decision making "gates" to drive process: lock in previous decisions
2. Minimise total effort by NZTA to satisfy "external" decision-making processes.
3. There should be only three key opportunities to make decisions:
 1. Strategic Assessment (from Strategy Study Outcomes)
 2. Indicative Business Case - Options Development, Evaluation & Selection of preferred.
 3. Final Business Case – Preferred option; satisfies robustness to be prioritised against other projects and ready to go to construction.

PD Review – Strawman



PD Review – Straw-man Observations

- Ability to influence political and community input through:
 - public consultation
 - stakeholder engagement
 - political advocacy and sponsorship
- Multiple alignment options:
 - Consult on objectives, possible alignment options, opportunities & constraints **first**;
 - Only consult on genuine options, or **inform** if only one.
- Seeking "ready to build" RMA consents too early? Later in the process? Exactly when and how is yet to take shape.



PD Review – Next Steps



- Engage with NZTA staff, our industry and other's-also internationally
- Develop a suite of recommendations

Three things to remember

- Customers asking why it takes so long
- Good decisions that don't get re-litigated
- Prove, disprove or improve the Strawman
